# Exhibit 300 (BY2008)

PART ONE						
	OVERVIEW					
1. Date of Submission:	2006-11-07					
2. Agency:	015					
3. Bureau:	10					
4. Investment Name:	Pay.gov					
5. UPI:	015-10-01-14-01-1210-00					
6. What kind of investment will th	his be in FY2008?					
Mixed Life Cycle						
7. What was the first budget yea	ar this investment was submitted to OMB?					
FY2004						
8. Provide a brief summary and jidentified agency performance g	justification for this investment, including a brief description of how this closes in part or in whole an ap.					
Service (FMS) that offers a s on four cornerstones. 1. Coll through a number of electronend-users over the Internet Establishing that an end-use may do (authorization). 4. Ridirectly supports the collectic component of the multi-face project is central to achieving directly supports two of FMS receipts, at the lowest cost, facilitate the integration of emeets the Government's bus electronically, specifically over through the Internet. Pay.go and ACH debit transactions to	de transaction portal managed by the U.S. Treasury Department's Financial Management suite of electronic financial services to assist Federal program agencies. Pay.gov's services rest lections: Enabling end-users to authorize collections over the Internet that will be settled inic methods. 2. Forms acceptance and direct billing: Accepting agency forms submitted by and presenting agency bills to end-users over the Internet for collection. 3. Access control: er is who or what the end-user claims to be (authentication), along with what an end-user deporting: Providing transaction information to Treasury, agencies and the public. Pay.gov on and deposit of funds into the Treasury on behalf of Federal agencies. This is a key steed government-wide financial management mission of FMS. Moreover, investing in this g the overarching Treasury strategic goal of managing the government's finances. Pay.gov is six strategic goals: FMS Strategic Goal 3: Provide timely collection of Federal Government through an all-electronic Treasury FMS Strategic Goal 6: Establish policies and processes to e-commerce technologies into the payments and collections infrastructure. This investment siness need of providing all Government agencies with a method to collect funds er the Internet. Pay.gov is considered a Government enterprise solution for collecting money ov provides an electronic means of authorizing collections through Credit Card, Debit Card, through the least expensive collection mechanism at the Government's disposal. The value ming this service is critical to the bureau's mission of operating the federal government's					
9. Did the Agency's Executive/In	nvestment Committee approve this request?					
yes						
9.a. If "yes," what was the date of	of this approval?					
2006-08-09						
10. Did the Project Manager revi	iew this Exhibit?					
yes						
11. Project Manager Name:						
Project Manager Phone:						
Project Manager Email:						
12. Has the agency developed a this project.	and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for					
no						
12.a. Will this investment include	e electronic assets (including computers)?					
no						

12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)

nο

13. Does this investment support one of the PMA initiatives?

yes

If yes, select the initiatives that apply:

**Expanded E-Government** 

Financial Performance

13.a. Briefly describe how this asset directly supports the identified initiative(s)?

Pay.gov offers the following: decreases erroneous collections, improves the timeliness of collections, speeds the deposit of collections, expands the use of web-based technologies, provides an easy-to-find single point of access to Govt services, offers information sharing quickly and conveniently, reduces the expense and difficulty of doing business with the Govt, provides readier access to Govt services for citizens, and increases access for persons with disabilities.

14. Does this investment support a program assessed using OMB's Program Assessment Rating Tool (PART)?

yes

14.a. If yes, does this investment address a weakness found during the PART review?

yes

14.b. If yes, what is the name of the PART program assessed by OMB's Program Assessment Rating Tool?

Financial Management Service Collections

14.c. If yes, what PART rating did it receive?

Effective

15. Is this investment for information technology (See section 53 for definition)?

yes

16. What is the level of the IT Project (per CIO Council's PM Guidance)?

Level 3

- 17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance)
- (1) Project manager has been validated as qualified for this investment
- 18. Is this investment identified as high risk on the Q4 FY 2006 agency high risk report (per OMB's high risk memo)?

yes

19. Is this a financial management system?

yes

19.a. If yes, does this investment address a FFMIA compliance area?

yes

19.a.1. If yes, which compliance area:

Financial systems requirements and accounting standards

19.b. If yes, please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A11 section 52.

The system name is Pay.gov, the system acronym is PAY.GOV

20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)

Hardware	0
Software	10
Services	69
Other	21

21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?

n/a

22. Contact information of individual responsible for privacy related questions.

Name
Phone Number
Title
Email
23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?
res

# **SUMMARY OF SPEND**

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

All amounts represent Budget Authority

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

	PY-1 & Earlier	PY	СҮ
	-2005	2006	2007
Planning Budgetary Resources	0.000	0.000	0.000
Acquisition Budgetary Resources	84.750	7.900	0.870
Maintenance Budgetary Resources	21.370	15.060	7.736
Government FTE Cost	0.000	0.563	0.563
# of FTEs	4	- 4	4

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's?

no

2.a. If "yes," how many and in what year?

N/A

3. If the summary of spending has changed from the FY2007 President's budget request, briefly explain those changes.

N/A

# **PERFORMANCE**

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

Agencies must use Table 1 below for reporting performance goals and measures for all non-IT investments and for existing IT investments that were initiated prior to FY 2005. The table can be extended to include measures for years beyond FY 2006.

	Fiscal Year	Strategic Goal(s) Supported	Performance Measure	Actual/baseline (from Previous Year)	Planned Performance Metric (Target)	Performance Metric Results (Actual)
1	2002	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the cumulative number of applications hosted from 2 to 10 by end of FY02	Project has never been measured by number of applications	Compare actual cumulative number of applications hosted against the goal of 10.	Pay.gov hosts 10 applications by end of FY02
2	2002	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the amount of money collected per fiscal year to \$3 Billion in FY02	0	Compare the amount of money collected to the goal of \$3 Billion	Collected \$3.6 Billion in FY02.
3	2003	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Obtain a score of 5 from OMB on the business case	Project has never been scored by OMB	Compare actual score against highest score of "5"	Pay.gov has reached 80% of it's goal of a score of 5.
4	2003	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the cumulative number of application hosted from 10 to 24 by end of FY03	10	Compare the cumulative number of applications hosted against the goal of 24	Pay.gov has reached approximately 108% of it's goal of 24 applications.
5	2003	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the amount of money collected per fiscal year from \$3 Billion to \$5 Billion in FY03.	\$3 Billion	Compare the amount of money collected to the goal of \$5 Billion.	Pay.gov reached about 74% of the goal of collecting \$5B.
6	2004	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the amount of money collected per fiscal year from \$5 Billion to \$7.5 Billion in FY04	\$5 Billion	Compare the amount collected to the goal of \$7.5 Billion	Pay.gov will reach approximately 50% of the goal of \$7.5B.
7	2004	Provide timely collection of	Increase the cumulative	24	Compare the cumulative	Pay.gov has reached 153% of the goal for

		Federal Government receipts, at the lowest cost, through an all electronic Treasury.	number of applications hosted from 24 to 48 by end of FY04		number of applications hosted to the goal of 48	FY2004
8	2004	Establish policies and processes to facilitate the integration of e- commerce technologies into the payments and collections infrastructure.	Increase the number of agencies receiving collections data from Pay.gov via XML to 10	No standard.	Compare the number of agencies receiving XML files to the baseline (0).	Pay.gov has already exceeded the goal for this metric.
9	2005	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the amount of money collected per fiscal year from \$7.5 Billion to \$12 Billion in FY05	\$7.5 Billion	Compare the amount collected to the goal of \$12 Billion	Pay.gov was 6.44B below stated goal of 12.5B
10	2005	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the cumulative number of applications hosted from 75 to 100 by end of FY05	75	Compare the cumulative number of applications hosted to the goal of 64	This goal has been exceed by 138%
11	2006	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the amount of money collected per fiscal year from \$6.06 Billion to \$15 Billion in FY06	\$6.06 Billion	Compare the amount of money collected to the goal of \$15 Billion	As of the end of 3Qtr FY06, Paygov has collected \$19B. Pay.gov has already reached its collection goals. 126% of the collection goal has been collected so far
12	2006	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the cumulative number of applications hosted from 200 to 225 by end of FY06	200	Compare the cumulative number of applications hosted to the goal of 200	As of 3Qtr FY06, there are 230 hosted applications on Pay.gov. Pay.gov has reached its application goal for FY06.
13	2007	Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the amount of money collected per fiscal year from \$15 Billion to \$20 Billion in FY07	\$15 Billion	Compare the amount collected to the goal of \$20 Billion	-

14	2007 Provide timely collection of Federal Government receipts, at the lowest cost, through an all electronic Treasury.	Increase the cumulative number of applications hosted from 225 to 250 by end of FY07	225	Compare the cumulative number of applications hosted to the goal of 250	-
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All new IT investments initiated for FY 2005 and beyond must use Table 2 and are required to use the FEA Performance Reference Model (PRM). Please use Table 2 and the PRM to identify the performance information pertaining to this major IT investment. Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for at least four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov.

Table 2

	Fiscal Year	Measurement Area	Measurement Grouping	Measurement Indicator		Planned Improvement to the Baseline	Actual Results
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## EΑ

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture?

yes

2. Is this investment included in the agency's EA Transition Strategy?

yes

2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

Pay.gov, this investment is included in Treasury's EA Transition Plan. Pay.gov is one of the inter agency solutions/services for the central fiscal operations transition project. Pay.gov is a system in this LoB and this has been touted by OMB as a potential IT solution across the Government. Pay.gov has been identified as an early success in this area.

2.b. If no, please explain why?

#### N/A

3. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to http://www.whitehouse.gov/omb/egov/.

Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM.

Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

	Agency	Agency Component	_			Internal	
	Component	Description	Туре	Component	UPI	or	%
	Name			Name		External	
						Reuse?	

		T					
1	Alerts and Notifications	The Pay.gov Billing service has the ability to notify users of bill from an agency	Customer Preferences	Alerts and Notifications	N	lo Reuse	1
2	Data Integration	Integrates pay.gov collection data into single repository.	Development and Integration	Data Integration	N	lo Reuse	1
3	Billing and Accounting	Pay.gov has the capability to notify, bill, collect, report transactions	Financial Management	Billing and Accounting	N	lo Reuse	15
Charge charging users file		Pay.gov is capable of charging/crediting users financial accounts	Financial Management	Credit / Charge	N	lo Reuse	15
5	Debt Collection	Pay.gov allows debt collection via ACH Debit and CC	Financial Management	Debt Collection	N	lo Reuse	1
6	Payment / Settlement	Funds collected by Pay.gov are settled and deposited in a Treas Account	Financial Management	Payment / Settlement	N	lo Reuse	1
7	Forms Creation	Agency forms can be recreated in electronic format by Pay.gov.	Forms Management	Forms Creation	N	lo Reuse	15
8	Forms Modification	Pay.gov hosted forms can be modified as needed for the agency.	Forms Management	Forms Modification	N	lo Reuse	5
9	Knowledge Distribution and Delivery	Pay.gov can offer industry info regarding collections and Treasury procedures	Knowledge Management	Knowledge Distribution and Delivery	N	lo Reuse	1
10	Reporting- Ad Hoc	Agencies have the ability to query Pay.gov for specific information as necessary.	Reporting	Ad Hoc	N	lo Reuse	15
11	Reporting - Standardized / Canned	Pay.gov Reports provide agencies reconciliation information	Reporting	Standardized / Canned	N	lo Reuse	5
12	Access Control	Contains security measures to control access.	Security Management	Access Control	N	lo Reuse	3
13	Verification Service	The Verification Service verifies who is using system. This can be used by other agencies.	Security Management	Identification and Authentication	N	lo Reuse	15
14	Audit Trail Capture and Analysis	Management/Internal software audit logs.	Security Management	Audit Trail Capture and Analysis	N	lo Reuse	1
15	Encryption	Encryption: Sensitive data/ secure transmissions	Security Management	Cryptography	N	lo Reuse	1

16 Intrusion Detection     Protecting the application and data     Security Management     Intrusion Detection     No Reuse     1
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4. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

	SRM Component	Service Area	Service Category	Service Standard	Service Specification (i.e., vendor and product name)
1	Data Integration	Service Interface and Integration	Interoperability		
2	Credit / Charge	Service Interface and Integration	Interoperability		
3	Payment / Settlement	Service Platform and Infrastructure	Hardware / Infrastructure		
4	Data Integration	Component Framework	Business Logic		
5	Data Integration	Component Framework	Data Interchange		
6	Knowledge Distribution and Delivery	Component Framework	Data Management		
7	Knowledge Distribution and Delivery	Service Interface and Integration	Integration		
8	Data Integration	Service Platform and Infrastructure	Database / Storage		
9	Data Integration	Service Platform and Infrastructure	Support Platforms		
10	Knowledge Distribution and Delivery	Service Access and Delivery	Access Channels		
11	Forms Creation	Component Framework	Presentation / Interface		
12	Forms Modification	Component Framework	Presentation / Interface		
13	Forms Creation	Component Framework	Presentation / Interface		
14	Access Control	Component Framework	Security		
15	Access Control	Component Framework	Security		
16	Access Control	Service Access and Delivery	Access Channels		
17	Access Control	Service Access and Delivery	Delivery Channels		
18	Access Control	Service Access and Delivery	Delivery Channels		

19	Access Control	Service Access and Delivery	Service Requirements	
20	Access Control	Service Platform and Infrastructure	Support Platforms	
21	Audit Trail Capture and Analysis	Service Access and Delivery	Service Transport	
22	Credit / Charge	Service Interface and Integration	Integration	
23	Knowledge Distribution and Delivery	Service Platform and Infrastructure	Software Engineering	
24	Knowledge Distribution and Delivery	Service Platform and Infrastructure	Software Engineering	
25	Credit / Charge	Service Platform and Infrastructure	Delivery Servers	
26	Credit / Charge	Service Platform and Infrastructure	Delivery Servers	
27	Knowledge Distribution and Delivery	Service Platform and Infrastructure	Software Engineering	
28	Access Control	Service Platform and Infrastructure	Hardware / Infrastructure	
29	Knowledge Distribution and Delivery	Service Platform and Infrastructure	Support Platforms	
30	Alerts and Notifications	Service Access and Delivery	Delivery Channels	
31	Billing and Accounting	Service Access and Delivery	Delivery Channels	
32	Debt Collection	Service Interface and Integration	Interoperability	
33	Ad Hoc	Component Framework	Data Management	
34	Standardized / Canned	Component Framework	Data Management	
35	Identification and Authentication	Component Framework	Security	
36	Intrusion Detection	Component Framework	Security	
37	Access Control	Component Framework	Security	

5. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

ves

5.a. If yes, please describe.

Pay.gov is listed as an example of an application that can be used across the government and it is rapidly being adopted by Federal agencies accross the government. Pay.gov is a government-wide transaction portal that offers a suite of electronic financial services to assist Federal program agencies. Pay.gov is currently working with over 88 unique federal agencies with 222 cashflows enabled for online collections. The Pay.gov Verification Service supports the E-Authentication initiative created as part of the E-government strategy under the President's Management Agenda. The Pay.gov Verification Service provides for on-line real time identity proofing for citizens and business that have no prior relationship with a Federal on-line system. In addition to supporting transaction on Pay.gov, the Verification Engine will link to the E-

Authentication gateway to allow use by other agencies and systems. The Pay.gov team is working with NIST and the GSA E-Authentication team to add a knowledge based authentication service for Federal use. In this way, Pay.gov helps to address one of the key barriers to E-government success identified by the Quicksilver task force.

6. Does this investment provide the public with access to a government automated information system?

nο

## **PART TWO**

## **RISK**

You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Answer the following questions to describe how you are managing investment risks.

1. Does the investment have a Risk Management Plan?

ves

1.a. If yes, what is the date of the plan?

2005-05-05

1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

no

1.c. If yes, describe any significant changes:

N/A

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule: (O&M investments do NOT need to answer.)

Pay.gov has its fiscal agent use fixed price contracts to alleviate life cycle cost risks. Pay.gov development is done using the Rapid Application Development (RAD) method which alleviates any schedule risk. These two procedures insure that investment risks are properly reflected in the life cycle cost estimate and investment schedule.

# **COST & SCHEDULE**

Does the earned value management system meet the criteria in ANSI/EIA Standard 748?

yes

2.a. What is the Planned Value (PV)?

12.100

2.b. What is the Earned Value (EV)?

12.100

2.c. What is the actual cost of work performed (AC)?

10.193

What costs are included in the reported Cost/Schedule Performance information?

External and Government

2.e. As of date:

2007-01-18

3. What is the calculated Schedule Performance Index (SPI= EV/PV)?

1

4. What is the schedule variance (SV = EV-PV)?

0.000

5. What is the calculated Cost Performance Index (CPI = EV/AC)?

1.19

6. What is the cost variance (CV = EV-AC)?

1.907

7. Is the CV or SV greater than 10%?

yes

CV			
7.b. If yes,	explain the variance.		
N/A			
7.c. If yes,	what corrective actions are being taken?		
N/A			
7.d. What i	s most current Estimate at Completion?		
10.193			
8. Have an	y significant changes been made to the base	eline during the past fiscal year	?